PRACTICAL PROCUREMENT
Added Value Sourcing

SERIES 5 OF 9 · PROCUREMENT & SUPPLY CHAIN OUTLOOK 2026

Reshoring Evaluation Scorecard

Separating genuine resilience gains from political headlines

A practical tool from the Practical Procurement resource library.

Use it standalone, or alongside the nine domains of the Collaborative Procurement Operating Model.

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THE RESHORING REALITY CHECK

Reshoring has powerful political appeal but uneven economics. Many projects promise capacity and jobs that never fully materialise. This scorecard helps you evaluate reshoring decisions rigorously — measuring real resilience gains rather than press coverage.

KEY INSIGHT

The greater risk for 2026 is not that companies will move nothing, but that they will move too much of the wrong thing — adding cost without adding control or improved resilience. Proximity alone does not minimise risk.

EVALUATION PROCESS

1	Define the strategic objective clearly: cost reduction, resilience improvement, regulatory compliance, or a combination.
2	Assess local ecosystem readiness: available skills at scale, mature supplier base, reliable infrastructure, energy costs.
3	Model total cost of ownership vs resilience gain: compare fully-loaded local production cost against quantified risk reduction.
4	Evaluate digital control capability: can the new location be monitored with the same visibility as the existing network?
5	Design as one node in a diversified network — reshoring complements, not replaces, multi-source strategy.
6	Set performance metrics before you move: stability, service level, cost variance — not job announcements.
7	Establish 12/24/36-month milestones with explicit go/no-go decision gates.
8	Report resilience outcomes to the board using pre-agreed metrics quarterly.

RESHORING DECISION SCORECARD

Score each dimension 1–5. A total score below 20 signals significant gaps — pause before committing capital.

Evaluation dimension	Assessment question	Score (1–5)
Strategic Objective Clarity	Is the primary objective clearly defined? Does it go beyond political optics?	
Local Ecosystem Readiness	Are skills, suppliers, and infrastructure available at the required scale?	
Cost/Resilience Trade-off	Has full TCO been modelled against quantified resilience improvement?	
Digital Visibility Capability	Can the new location be monitored with equivalent supply chain visibility?	
Network Design Fit	Does reshoring complement a multi-source strategy rather than replace it?	
Milestone Framework	Are 12/24/36-month go/no-go milestones defined and agreed?	
Governance & Performance Metrics	Are success metrics resilience-based, not headline-based?	
TOTAL SCORE (35 maximum)		/ 35

Total score	Recommendation
28–35	Strong case. Proceed with full governance framework in place.
20–27	Conditional. Address gaps in lowest-scoring dimensions before committing capital.
Below 20	Pause. Significant gaps exist. Consider multi-source diversification as an alternative.

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Insights drawn from the GEP Procurement & Supply Chain Outlook Report 2026